

Advisory services

Wednesday 28-9-2016

Harm Brinks



Worldwide Expertise for Food & Flowers

Delphy

World wide experts in food and flowers:

- 220 professional advisors
- 11 offices in The Netherlands, offices and representatives in Great Britain, Belgium, Spain, Denmark, Poland, Russia, East Africa, Middle East, China, Japan, South Africa
- more than 12000 satisfied customers in 40 countries
- annual turnover Euro 25 million





Privatised since 1990

- Service within Min. Of agriculture
- Foundation outside the Ministery
- Limited company, MoA shareholder
- MBO in 2005, final step
- Limited split up in 5 separate private companies

Worldwide Expertise for Food & Flowers

Network alliancies and partners

NL Government

Universities

Research stations

Technology partners

Agro-input Suppliers

Client Base

12000 potential partners, suppliers, or off-takers

Delphy в. v.

Organic Farming
Fruit cultivation
Strawberry cultivation

Tree Nursery
Greenhouse vegetable cultivation

Potplant cultivation

Cutflower cultivation

Arable farming & vegetable cultivation

Flowerbulb cultivation

Mushroom cultivation (C-Point)

Crop protection

Economy & Strategy

Subsidy and Funding advisory

Research & Development International Projects

International Offices and Representatives:

Belgium, UK, Costa Rica, Russia, Middle East, Ethiopia

DLV Dier BV

Animal husbandry:

- Dairy farming
- Beef production
- Sheep farming
- Processing
- Poultry

Q Point

Quality assurance and certification (GlobalGAP, HACCP, etc.)

DLV BMT

Agricultural buildings, energy and technologies



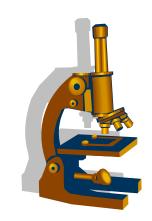
Business model



- Originally: develop up to 50 % private, 50% sector money in 2003
- Since 1998: no sector money, 100 % private
- 2015 100% private
- Focus on direct payments by farmers
- Strong development of international activities
- Subsidiairies in 10 countries
- Clients in > 50 countries



Delphy services



- Advice & training
- Applied (on farm) research
- Collaboration with universities and research stations, such as TNO, WUR
- International knowledge exchange





Delphy The Netherlands

- Advisory teams (specialists and generalists)
 - ✓ Arable & open field vegetables (4)
 - ✓ Strawberry
 - ✓ Fruit
 - ✓ Tree nurseries
 - ✓ Green house flowers, vegetables, pot plants
 - ✓ Flower bulbs
 - ✓ Mushrooms



Adivsory team

- 5-15 advisors
- Team responsability for budget & turn over
- 70-100 % turnover from contacts with farmers
- 0-30% turnover in projects
- Every advisor individual target, responsible for own acquisition
- Mix of Dutch and foreign clients



Focus on farm management

- Investment planning/economics for new machinery, technology, farm buildings, etc
- Planning of crop management activities
- Soil management and cost effective fertilizer strategies on field and farm level
- Cost effective plant protection strategies
- Implementation of precision agriculture methods, using GPS and sensing systems
- Dedicated to higher farm income



Applied research

- Short term problems
- Financing through companies, branche organisations, growers
- Own locations:
 - ✓ Bleiswijk greenhouse crops
 - ✓ Plantarchitecture of poinsetta
 - ✓ Zeijen arable farming
 - ✓ Boskoop tree nurseries
 - ✓ Soft fruit
 - ✓ Onion innovation centre
 - √ Variety testing
- Cooperation with research station







International activities

- Turn key projects (horticulture)
- H2020 projects (limited)
- Advisors with individual clients (greenhouse crops, strawberries, open field vegetables)
- Subsidiairies
 - ✓ Work with local people
 - ✓ Local shareholders
 - ✓ Knowledge exchange/specialists
- 30% of total turnover, expected to grow to 50%



Example Delphy Poland

- 5 advisors
- Tomatoes
- Soft fruits
- Open field vegetables





Innovation areas of work



- The digital advisor
 - ✓ Manage a green house from behind a desk, based just on data:
 - ✓ Classic data: Climate/temperature/air humidity
 - ✓ Data from of sensors and monitoring devices
 - ✓ Pictures, drone images, etc.



Precision farming over time

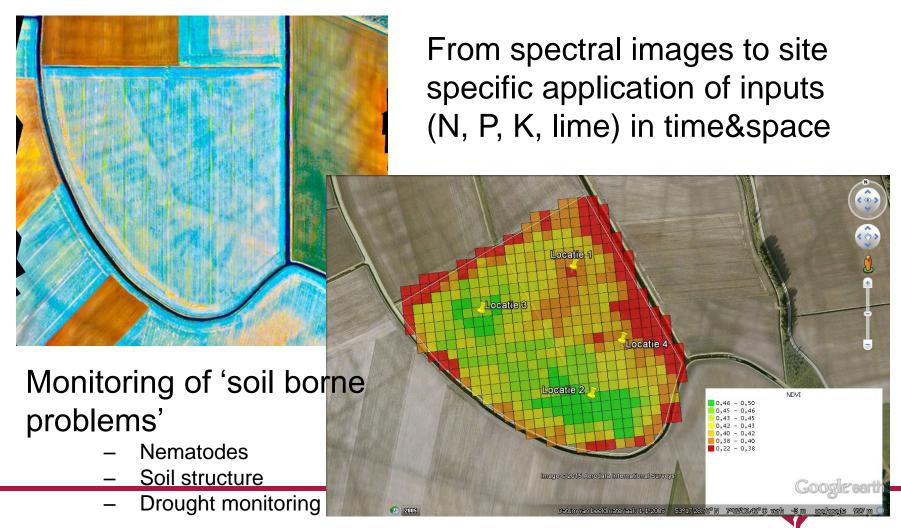




Irrigation recommendation

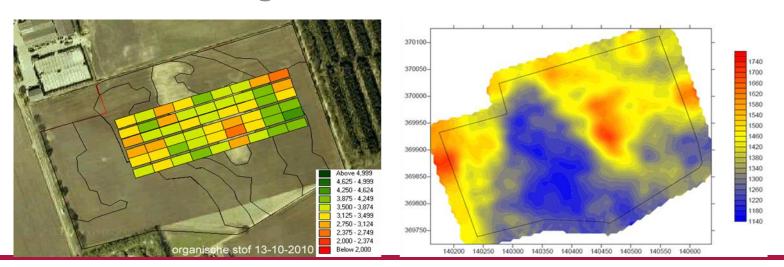


Sensor information



Site specific treatment?

- Differences between fields
- Differences within fields
 - When economic to adapt management to these differences? 20 kg N/ha, 50 kg N/ha?
- How to manage the differences



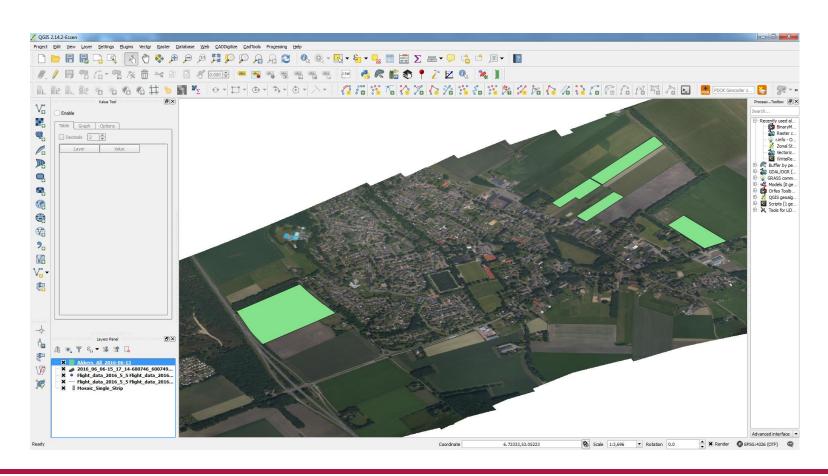


Spectral images for better management?

- Spectral & thermal camera on airplanes
- 5 images per growing season
- Analysis of biomass and temperature variation in the fields
- Monitoring aspects and site specific application of inputs
- When site specific treatment cost effective?
- 300 fields in 2017

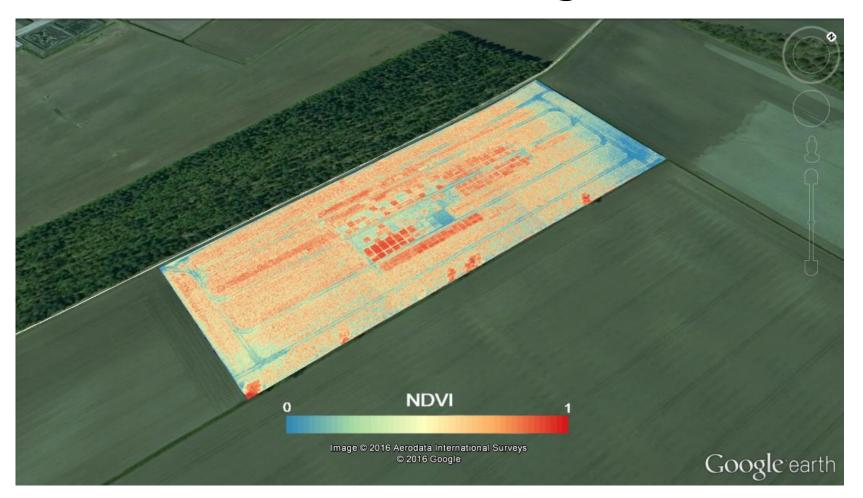


Flightplan





Biomass image



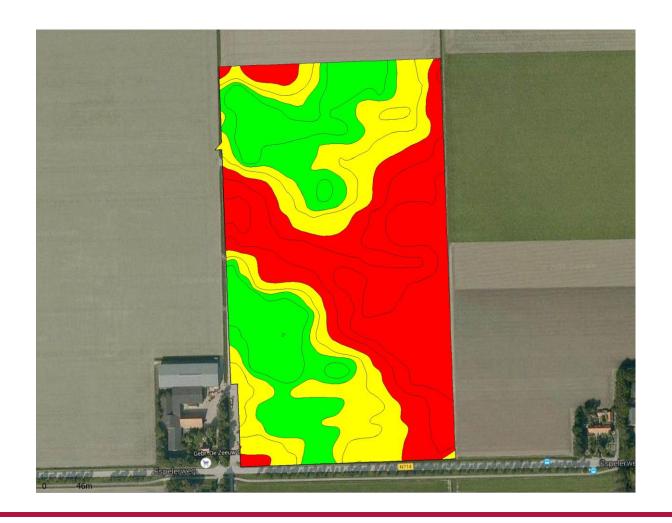


Thermal image





Prescription map





Delphy: Happy to be private

• Questions?

Thanks for your attention

